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(Stock Exchange Code 9010) June 2, 2017

To Shareholders with Voting Rights:

Koichiro Horiuchi President and Representative Director FUJI KYUKO CO., LTD. 2-1, Shin-nishihara 5-chome, Fujiyoshida-shi, Yamanashi

#### **NOTICE OF**

#### THE 116TH ANNUAL GENERAL MEETING OF SHAREHOLDERS

#### Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

You are cordially invited to attend the 116th Annual General Meeting of Shareholders of FUJI KYUKO CO., LTD. (the "Company"). The meeting will be held for the purposes described below.

If you are unable to attend the meeting, you can exercise your voting rights in writing or by electromagnetic means, such as the Internet. Please review the attached Reference Documents for the General Meeting of Shareholders, and indicate your vote for or against each proposal on the enclosed Voting Rights Exercise Form and return it to us or cast your vote on the voting website designated by the Company after reading "Guidance for the Exercise of Voting Rights via the Internet" on pages 3–4. Either way, your vote must be received by 6 p.m. on Wednesday, June 21, 2017, Japan time.

**1. Date and Time:** Thursday, June 22, 2017, at 10 a.m. Japan time

**2. Place:** Highland Resort Hotel & Spa "Grand Banquet Fuji"

6-1, Shin-nishihara 5-chome, Fujiyoshida-shi, Yamanashi

(By train, get off at the Fuji-Q Highland Station on the Fujikyuko Line)

3. Meeting Agenda:

Matters to be reported: 1. The Business Report, Consolidated Financial Statements for the Company's

116th Fiscal Year (April 1, 2016–March 31, 2017) and results of audits by the Accounting Auditor and the Board of Corporate Auditors of the Consolidated Financial Statements

Consolidated Financial Statements

2. Non-consolidated Financial Statements for the Company's 116th Fiscal Year (April 1, 2016–March 31, 2017)

Proposals to be resolved:

**Proposal 1:** Appropriation of Surplus **Proposal 2:** Reverse Stock Split

**Proposal 3:** Partial Amendments to the Articles of Incorporation

**Proposal 4:** Election of Five (5) Directors

**Proposal 5:** Election of One (1) Corporate Auditor

#### 4. Matters concerning the exercise of voting rights:

- (1) If you have exercised your voting rights both by sending the Voting Rights Exercise Form and via the Internet, the vote cast through the Internet shall be deemed valid.
- (2) If you have exercised your voting rights via the Internet more than once, the latest vote shall be deemed valid.
- (3) In accordance with laws and regulations and Article 18 of the Company's Articles of Incorporation,

- the Notes to the Consolidated Financial Statements and the Notes to the Non-consolidated Financial Statements are not attached to this notice of annual general meeting of shareholders and instead are provided on the Company's website (<a href="http://www.fujikyu.co.jp/soumu/investors/meeting.html">http://www.fujikyu.co.jp/soumu/investors/meeting.html</a>). As part of the Consolidated Financial Statements and the Non-consolidated Financial Statements, said notes have been audited by the Accounting Auditor and the Corporate Auditors of the Company.
- (4) Should the Reference Documents for the General Meeting of Shareholders, the Business Report, the Consolidated Financial Statements and the Non-consolidated Financial Statements require revisions, the revised versions will be posted on the Company's website shown in (3) above.
- When attending the meeting, please submit the enclosed Voting Rights Exercise Form at the reception desk.
- There is no lunch service beginning with this shareholders' meeting. Your understanding is appreciated. After the shareholders' meeting, we will have an informal gathering for shareholders as usual.

#### Guidance for the Exercise of Voting Rights via the Internet

Exercise of voting rights via the Internet should be done by accessing the voting website designated by the Company and casting your vote upon understanding of the following matters.

Any inquiries about the use of the voting website should be directed to the Help Desk shown below.

If you attend the shareholders' meeting in person, voting via the Voting Rights Exercise Form or the Internet is unnecessary.

#### 1. Voting website

The voting website on the Internet: http://www.evote.jp/

- (1) Exercise of voting rights via the Internet is only possible by accessing the above voting website through a computer, a smartphone or a mobile phone (i-mode, EZweb or Yahoo! Keitai).\* (However, this voting service is not available from 2 a.m. to 5 a.m. each day.)
- (2) The exercise of voting rights through a computer or a smartphone might not be possible, depending on your system environment for using the Internet, in such cases that an antivirus software is in operation, the proxy server is in use and/or TLS-encrypted communication is not available.
- (3) For the exercise of voting rights via a mobile phone, please use any of the services of i-mode, EZweb or Yahoo! Keitai. For security reasons, the voting system is available only through models that allow TLS-encrypted communication and transmission of information on mobile phones.
- (4) You will be able to exercise your voting rights via the Internet up to 6 p.m. on Wednesday, June 21, 2017. However, we would be grateful if you would exercise your voting rights as early as possible.

Note: "i-mode," "EZweb" and "Yahoo!" are trademarks or registered trademarks of NTT DOCOMO INC., KDDI CORPORATION and Yahoo! Inc., respectively.

#### 2. Exercise of voting rights via the Internet

- (1) Please enter the "Login ID" and "Temporary Password," which are shown on the enclosed Voting Rights Exercise Form, and vote for or against each proposal in accordance with the on-screen instructions.
- (2) To prevent unauthorized access by third parties other than the Company's shareholders and the alteration of votes, the voting site will request a user to change his/her "Temporary Password."
- (3) Shareholders will be notified of a new "Login ID" and "Temporary Password" each time a shareholders' meeting is convened.

#### 3. Handling of multiple votes

- (1) If you have exercised your voting rights both by sending the Form for Exercising Voting Rights and via the Internet, those exercised via the Internet will be taken as valid.
- (2) If you have exercised your voting rights multiple times on the Internet, the final vote will be deemed valid. If you have cast multiple votes by using two or more of a computer, a smartphone or a mobile phone, the final vote will be deemed valid.

#### 4. Charges for accessing the voting site

Please be aware that you shall incur the fees and charges for accessing the voting site (Internet access fees, phone charges and others). If you access said website by mobile phone, you shall also incur the packet communication fees and other charges related to the use of the mobile phone.

For any inquiries about the use of the voting website, contact:

Toll-free number: 0120-173-027 (9 a.m9 p.m.)	
Stock Transfer Agency Department (Help Desk)	
Mitsubishi UFJ Trust and Banking Corporation	

To Institutional Investors:

The Company subscribes to the "ICJ Platform," an electronic voting platform operated by ICJ, Inc.

End

### **Reference Documents for the General Meeting of Shareholders**

#### **Proposals and References**

#### **Proposal 1:** Appropriation of Surplus

The Company proposes to pay a year-end dividend of ¥7.50 per share for the fiscal year ended March 31, 2017, while conforming to the basic policy of maintaining stable dividends and taking into account the business results for the fiscal year under review and other factors. (The previous year-end dividend was ¥7 per share, including a commemorative dividend of ¥1 per share.)

- 1) Type of property for dividends Cash
- 2) Allotment of property for dividends and total amount thereof ¥7.50 per share of the Company's common stock Total amount: ¥800,591,250
- 3) Effective date of distribution of surplus June 23, 2017

#### **Proposal 2:** Reverse Stock Split

#### 1. Reason for the reverse stock split

In line with the "Action Plan for Consolidating Trading Units," all Japanese stock exchanges seek to unify the minimum trading units of common shares of all listed domestic companies at 100 shares.

Respecting this intent as a company listed on the Tokyo Stock Exchange, the Company proposes to change the number of shares constituting one trading unit of the Company's shares from 1,000 shares at present to 100 shares and conduct a reverse stock split to adjust the investment unit of the Company's shares to an appropriate standard while taking into account share price fluctuations over the medium to long term.

#### 2. Type of shares to be consolidated and the ratio of consolidation

Subject to the approval of Proposal 3 "Partial Amendments to the Articles of Incorporation" as originally proposed, it is proposed to consolidate two shares of the Company's common stock into one share.

Fractional shares less than one share, which would result from the consolidation, will be disposed of collectively as prescribed in the Companies Act, and the amount of money in exchange for such disposal will be distributed to the respective stockholders according to the ratio of the fractional shares they hold.

## 3. Effective date of the reverse stock split October 1, 2017

October 1, 2017

## 4. Total number of authorized shares as of the effective date 165,847,500 shares

#### 5. Other matters

It is proposed that other procedural requirements be left to the discretion of the Board of Directors.

#### **Proposal 3: Partial Amendments to the Articles of Incorporation**

#### 1. Reasons for the amendments

#### (1) Changing the method of public notice

To enhance the function and convenience in and reduce the costs of giving public notice, it is proposed to adopt the method of electronic public notice in place of the conventional public notice method and to prescribe measures to be taken whenever an electronic public notice method is impossible for unavoidable reasons.

(2) Changing the total number of authorized shares and the number of shares constituting one unit Subject to the approval of Proposal 2 "Reverse Stock Split" as originally proposed, it is proposed to reduce the total number of authorized shares in proportion to the ratio of consolidation of shares and to change the number of shares constituting one unit of its shares from 1,000 shares to 100 shares in order to change the trading unit of the Company's shares to 100 shares.

Regarding the above amendments, it is proposed to add a supplementary provision that these amendments shall take effect as of October 1, 2017, or the effective date of said reverse stock split, and to delete said provision as of the same date.

#### 2. Details of the amendments

Details of the amendments are as follows.

#### Current Articles CHAPTER I GENERAL PROVISIONS

Article 1 through Article 3 (Text Omitted)

(Method of Public Notice)

Article 4

The Company's public notice shall be given in *Nihon Keizai Shimbun*, or Nikkei Inc.'s flagship daily business newspaper in paper form, to be published in Tokyo.

#### CHAPTER II SHARES

(Total Number of Authorized Shares)

Article 5

The total number of authorized shares to be issued by the Company shall be <u>331,695,000</u> shares.

Article 6 (Text Omitted)

(Number of Shares Constituting One Unit)

Article 7

The number of shares constituting one unit of the Company shall be one thousand (1,000).

Article 8 through Article 44 (Text Omitted)

(New Provision)

# (Amended portions are underlined.) Amended Articles CHAPTER I GENERAL PROVISIONS

Article 1 through Article 3 (Unchanged)

(Method of Public Notice)

Article 4

The Company's public notice shall be given in electronic form. Provided, however, that said notice shall be given in *Nihon Keizai Shimbun*, or Nikkei Inc.'s flagship daily business newspaper in paper form, whenever the electronic public notice is impossible due to an accident or any other unavoidable reason.

#### CHAPTER II SHARES

(Total Number of Authorized Shares)

Article 5

The total number of authorized shares to be issued by the Company shall be <u>165,847,500</u> shares.

Article 6 (Unchanged)

(Number of Shares Constituting One Unit)

Article 7

The number of shares constituting one unit of the Company shall be one hundred (100).

Article 8 through Article 44 (Unchanged)

**Supplementary Provision** 

Article 1

The amendments to Article 5 and Article 7 shall take effect as of October 1, 2017. This supplementary provision shall be deleted when said amendments become effective.

#### **Proposal 4:** Election of Five (5) Directors

The terms of office of five (5) Directors—Takaichi Fukushige, Tomofumi Akiyama, Mamoru Ozaki, Shinji Kushiro and Yoshiki Sato—will expire at the conclusion of this Annual General Meeting of Shareholders. Accordingly, the election of five (5) Directors is proposed.

The candidates are as follows:

No.	Name		Past experience, positions, responsibilities								
110.	(Date of birth)		and significant concurrent positions								
		April 1977	Joined The Industrial Bank of Japan, Limited ("IBJ") (currently								
			Mizuho Financial Group, Inc.; hereinafter the same applies)								
		June 1997	Associate Director-General, Group II of Marketing Department X, IBJ								
		May 1988	Associate Director-General, Group I of Osaka Marketing Department I, IBJ								
1		June 2001	Deputy General Manager, Operations Department, IBJ								
		April 2002	General Manager, Auditors Office, Mizuho Financial Group, Inc.								
		August 2002	Deputy General Manager, Credit Department No. 1, Mizuho Bank, Ltd.								
	Takaichi Fukushige	April 2005	Advisor of the Company								
	(December 1, 1953)	June 2005	Director of the Company								
		June 2007	Manager, Group Business Div. of the Company								
	To be reappointed	June 2008	Managing Director of the Company								
	Number of the Company's shares	June 2008	Manager, Group Business Div. of the Company and in charge of Real Estate Business Div.								
1	held: 11,000	June 2010	Senior Managing Director of the Company (to present)								
	110101 11,000	June 2012	Senior Executive Officer of the Company (to present)								
		December 2014	Manager, Group Business Div. of the Company and in charge of Marketing Div. and Real Estate Business Div.								
		June 2015	Manager, Group Business Div. of the Company and in charge of Marketing Div. and Real Estate Business Div., and Chairman, IT Promotion Committee								
		November 2016	Manager, Group Business Div. of the Company and in charge of								
			Marketing Div. and Real Estate Business Div. (to present)								
		[Significant concu									
			presentative Director, Fujikyu Marine Resort Co., Ltd.								
		Chairman and Re	presentative Director, Sagamiko Resort Co., Ltd.								
	Reasons for selecting	ng the candidate for	Director								
			n the leisure and service and real estate businesses at the								
			inancial institutions, accumulating considerable experience. As								
			ctively contributed to discussions at the Board of Directors'								
	meetings. These achievements make him judged as qualified to be nominated again for Director.										

No.	Name		Past experience, positions, responsibilities				
110.	(Date of birth)	and significant concurrent positions					
		July 1984	Director, Fukoku Mutual Life Insurance Company				
		March 1989 Managing Director, Fukoku Mutual Life Insurance Comp					
	TD C 'A1'	July 1998	President and Representative Director, Fukoku Mutual Life				
	Tomofumi Akiyama		Insurance Company				
	(August 13, 1935)	June 1999	Director of the Company (to present)				
		July 2010	Chairman of the Board, Fukoku Mutual Life Insurance Company				
	To be reappointed		(to present)				
		[Significant conc	current positions]				
		<ul> <li>Chairman of the</li> </ul>	e Board, Fukoku Mutual Life Insurance Company				
	Company's shares	•Outside Director, Imperial Hotel, Ltd.					
_	held: 0	*External Director, TOKYO DOME CORPORATION					
2		Outside Director, Nisshinbo Holdings Inc.					
		Outside Director, Showa Denko K.K.					

#### Reasons for selecting the candidate for Outside Director

Tomofumi Akiyama has considerable experience in corporate management as is seen by the fact that he is currently assigned as Chairman of the Board of Fukoku Mutual Life Insurance Company. We believe his highly professional experience in corporate management will enable him to provide appropriate advice on the overall matters of corporate management from an objective standpoint independent from the Company's officers responsible for business execution, thereby further reinforcing the Company's management structure. For these reasons, he is judged as qualified to be nominated for Outside Director.

No.	Name		Past experience, positions, responsibilities						
110.	(Date of birth)		and significant concurrent positions						
		April 1958	Joined the Ministry of Finance						
			(Research Division, Tax Bureau)						
		April 1975	Councilor, Embassy of Japan in United States of America,						
			Ministry of Foreign Affairs of Japan						
		July 1980	Secretary to the Prime Minister						
		June 1983	Director of Administration and Legal Division, Minister's						
			Secretariat, Ministry of Finance						
	Mamoru Ozaki	June 1984	Director-General of Kinki Local Finance Bureau, Ministry of						
	(May 20, 1935)		Finance						
	(Way 20, 1755)	December 1988	Director-General of Tax Bureau, Ministry of Finance						
	To be reappointed	June 1991	Commissioner, National Tax Agency						
	10 be reappointed	June 1992	Administrative Vice Minister, Ministry of Finance						
	Number of the	May 1994	Governor & CEO, People's Finance Corporation (currently						
	Company's shares		Japan Finance Corporation)						
	held: 0	October 1999	Governor & CEO, National Life Finance Corporation (currer						
3	110101		Japan Finance Corporation)						
5		January 2003	Counselor, Research Institute, People's Finance Corporation						
		February 2003	Executive Advisor, Yazaki Corporation (to present)						
		June 2003	Director of the Company (to present)						
		[Significant concurrent positions]							
			risor, Yazaki Corporation						
			or, Wacoal Holdings Corp.						
		Outside Director, Kikkoman Corporation							
	Reasons for selecting	4 1:1 4 6	0.411 P						

#### Reasons for selecting the candidate for Outside Director

Mamoru Ozaki once held important positions, including Administrative Vice Minister, at the Ministry of Finance. After leaving the ministry, he has been involved in corporate management, accumulating considerable experience in various fields. We believe such experience will enable him to provide appropriate advice on the overall matters of corporate management from an objective standpoint independent from the Company's officers responsible for business execution, thereby further reinforcing the Company's management structure. For these reasons, he is judged as qualified to be nominated for Outside Director.

No.	Name		Past experience, positions, responsibilities					
NO.	(Date of birth)	and significant concurrent positions						
		April 1991	Director, TOKYO DOME CORPORATION					
		April 1995	Managing Director, TOKYO DOME CORPORATION					
		April 2002	Representative Director and Managing Executive Officer,					
			TOKYO DOME CORPORATION					
		April 2004	Representative Director and Senior Managing Executive Officer,					
			TOKYO DOME CORPORATION					
		April 2008	Representative Director, Vice President and Executive Officer,					
			TOKYO DOME CORPORATION					
	Shinji Kushiro	April 2009	Representative Director, President and Executive Officer,					
	(March 1, 1941)		TOKYO DOME CORPORATION					
		April 2010	Representative Director, President and COO, TOKYO DOME					
	To be reappointed		CORPORATION					
		April 2012	Representative Director, President and COO and in charge of					
	Number of the		Safety Promotion Office, TOKYO DOME CORPORATION					
	Company's shares	June 2013	Director of the Company (to present)					
4	held: 0	April 2014	Representative Director, President and COO, TOKYO DOME CORPORATION					
		April 2016	Representative Director, Chairman and CEO, TOKYO DOME CORPORATION					
		April 2017	Chairperson and Director, TOKYO DOME CORPORATION					
		•	(to present)					
		[Significant co	ncurrent positions]					
		Chairperson	and Director, TOKYO DOME CORPORATION					
		<ul> <li>External Dir</li> </ul>	ector, TOKYOTOKEIBA Co., Ltd.					
	Reasons for selecting	ng the candidate	for Outside Director					
	Shinji Kushiro cu	irrently serves as	Chairperson and Director of TOKYO DOME CORPORATION,					
	with considerable	e experience in to	purism. We believe his highly professional experience in business					
	management will		provide appropriate advice on the overall matters of corporate					

management from an objective standpoint independent from the Company's officers responsible for business execution, thereby further reinforcing the Company's management structure. For these reasons, he is judged as qualified to be nominated for Outside Director.

No.	Name		Past experience, positions, responsibilities				
140.	(Date of birth)	and significant concurrent positions					
5	Yoshiki Sato (December 5, 1949)  To be reappointed  Number of the Company's shares held: 0	April 2003 Executive Officer, Asahi Mutual Life Insurance Company April 2004 Managing Executive Officer, Asahi Mutual Life Insurance Company  July 2004 Director and Managing Executive Officer, Asahi Mutual Life Insurance Company  July 2008 Representative Director and President, Asahi Mutual Life Insurance Company  June 2015 Director of the Company (to present) April 2017 Representative Director and Chairman, Asahi Mutual Life Insurance Company (to present)  [Significant concurrent positions] • Representative Director and Chairman, Asahi Mutual Life Insurance Company • Outside Audit & Supervisory Board Member, The Yokohama Rubber Co., Ltd. • Outside Corporate Auditor, ADEKA CORPORATION					
	Poutside Auditor, FUJI ELECTRIC CO., LTD.  Reasons for selecting the candidate for Outside Director Yoshiki Sato currently serves as Representative Director and Chairman of Asahi Mutual Life Insurance Company, with considerable experience in corporate management. We believe his highly professional experience in business management will enable him to provide appropriate advice on the overall matters of corporate management from an objective standpoint independent from the Company's officers responsible for business execution, thereby further reinforcing the Company's management structure. For these reasons, he is judged as qualified to be nominated for Outside Director.						

#### Notes:

- 1. The Company has business relationships with Asahi Mutual Life Insurance Company, including the borrowing of funds.
- 2. Messrs. Tomofumi Akiyama, Mamoru Ozaki, Shinji Kushiro and Yoshiki Sato are candidates for Outside Director as stipulated in Article 2, Paragraph 3, Item 7, of the Ordinance for Enforcement of the Companies Act.
- 3. Matters concerning the candidates for Outside Director:
  - Messrs. Tomofumi Akiyama, Mamoru Ozaki, Shinji Kushiro and Yoshiki Sato have been notified with the Tokyo Stock Exchange as independent directors as set forth by the regulations of said Exchange. If the reelection of these four candidates is approved, they will continue to be designated as independent directors.
  - Messrs. Tomofumi Akiyama, Mamoru Ozaki, Shinji Kushiro and Yoshiki Sato will have served as Director of the Company for 18 years, 14 years, four years and two years, respectively, as of June 2017.
- 4. An agreement of limitation of liability with the candidates for Outside Director
  - Pursuant to Article 427, Paragraph 1, of the Companies Act, the Company has an agreement with each of the four candidates Tomofumi Akiyama, Mamoru Ozaki, Shinji Kushiro and Yoshiki Sato to limit the liability for damages prescribed in Article 423, Paragraph 1, of said Act. The maximum amount of liability pursuant to the agreement is the amount stipulated by law.
  - If the reelection of these four candidates is approved, the Company will continue said agreement with them.

#### **Proposal 5:** Election of One (1) Corporate Auditor

The term of office of Corporate Auditor Kazuya Okamoto will expire at the conclusion of this Annual General Meeting of Shareholders. Accordingly, the election of one (1) Corporate Auditor is proposed.

The Board of Corporate Auditors has previously given its approval to this proposal. The candidate is as follows:

		-	_						_	

Name	Past experience, positions								
(Date of birth)		and significant concurrent positions							
	June 1986	Director, The Mitsubishi Bank, Ltd. (currently The Bank of							
		Tokyo-Mitsubishi UFJ, Ltd.; hereinafter the same applies)							
	June 1989	Representative Managing Director, The Mitsubishi Bank, Ltd.							
	June 1994	Representative Senior Managing Director, The Mitsubishi Bank, Ltd.							
	January 1998	Representative Director and Deputy President, The Bank of Tokyo-Mitsubishi, Ltd. (currently The Bank of							
		Tokyo-Mitsubishi UFJ, Ltd.)							
Kazuya Okamoto	June 1998	Representative Director and President, Tokyo Mitsubishi							
(October 16, 1934)		Securities Co., Ltd. (currently Mitsubishi UFJ Morgan Stanley							
To be recommended		Securities Co., Ltd.; hereinafter the same applies)							
To be reappointed	June 2001	Representative Director and Chairman, Tokyo Mitsubishi							
Number of the		Securities Co., Ltd.							
Company's shares	April 2002	Senior Advisor, Matsuya Co., Ltd. (to present)							
held: 5,000	June 2005	Corporate Auditor of the Company (to present)							
neid. 5,000	[Significant concurrent positions]								
	Executive Advis	sor, Matsuya Co., Ltd.							
	From his pro expertise acc Okamoto is perform audit	ecting the candidate for Outside Corporate Auditor offessional viewpoint based on his considerable experience and umulated through his service at financial institutions, Kazuya expected to provide us with instructive comments as well as ting jobs on the overall management of the Company. For these proposed to appoint him as Outside Corporate Auditor.							

#### Notes:

- 1. Mr. Kazuya Okamoto is a candidate for Outside Corporate Auditor as stipulated in Article 2, Paragraph 3, Item 8, of the Ordinance for Enforcement of the Companies Act.
- 2. Matters concerning the candidate for Outside Corporate Auditor:
  - Mr. Kazuya Okamoto has been notified with the Tokyo Stock Exchange as an independent auditor as set forth by the regulations of said Exchange. If the reelection of Mr. Okamoto is approved, he will continue to be designated as an independent auditor. He will have served as Corporate Auditor of the Company for 12 years as of June 2017.
- 3. An agreement of limitation of liability with the candidate for Outside Corporate Auditor Pursuant to Article 427, Paragraph 1, of the Companies Act, Mr. Kazuya Okamoto and the Company have an agreement to limit the liability for damages as prescribed in Article 423, Paragraph 1, of said Act. The maximum amount of liability pursuant to the agreement is the amount stipulated by law.

If the reelection of Mr. Okamoto is approved, the Company will continue said agreement with him.

End